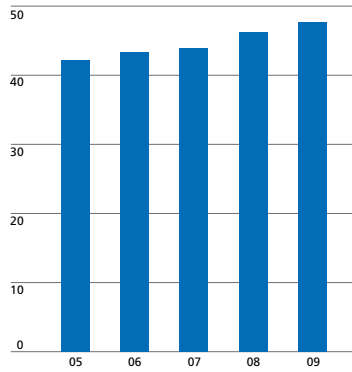


Northwestern Memorial HealthCare

Fiscal Year 2009

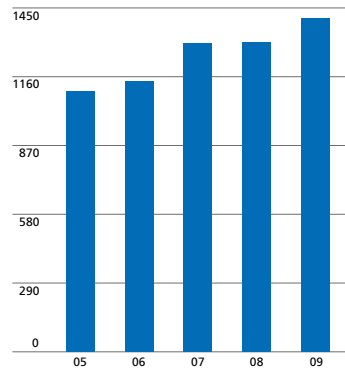
Admissions

(In thousands)



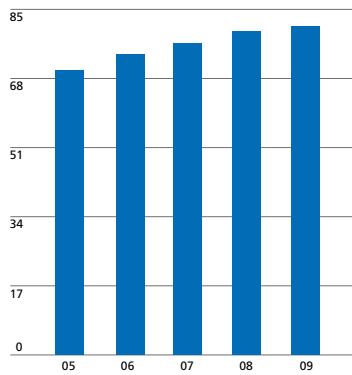
Operating Revenue

(Dollars in millions)



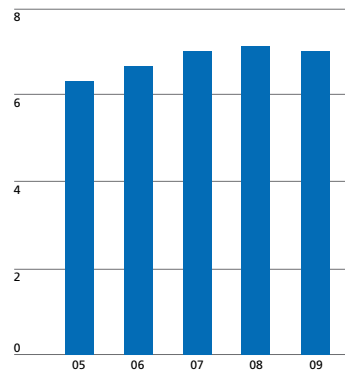
Emergency Department Visits

(In thousands)



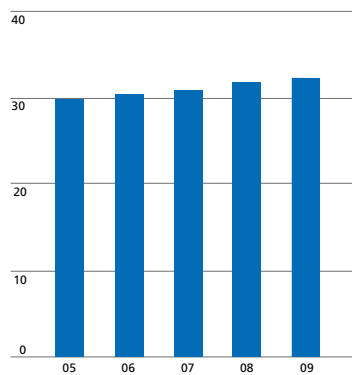
Total Workforce

(In thousands)

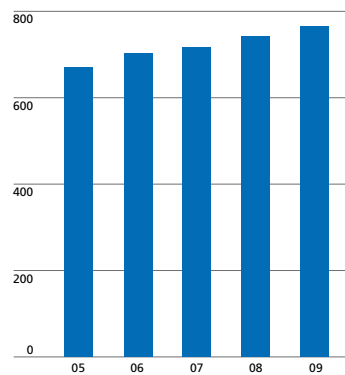


Total Surgeries

(In thousands)



Sponsored Residencies and Fellowships

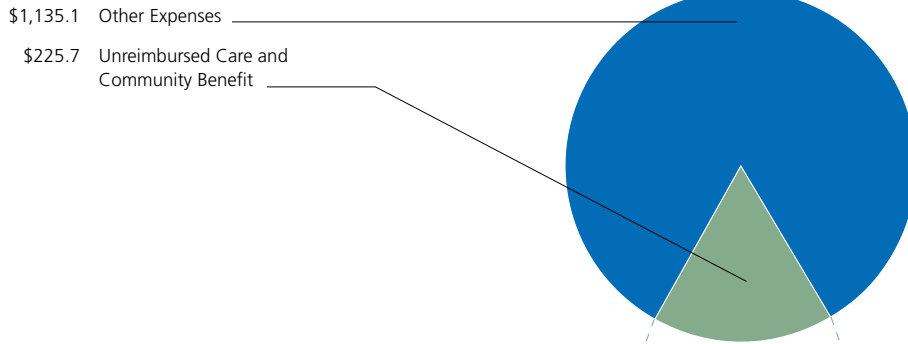


Northwestern Memorial HealthCare

Fiscal Year 2009

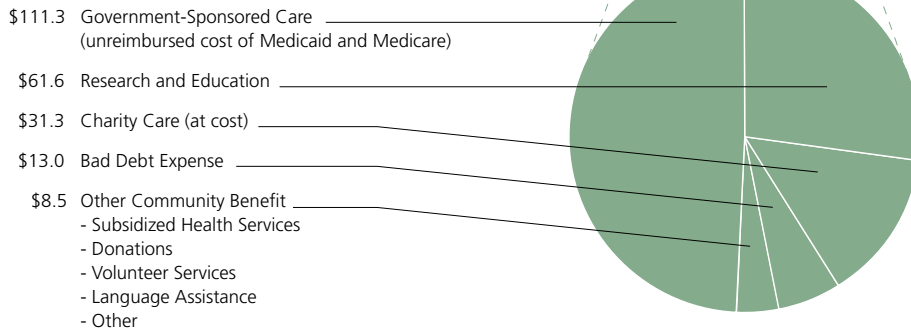
Total Expenses

(Dollars in millions)



Unreimbursed Care and Community Benefit*

(Dollars in millions)



* This report was prepared according to the Illinois Attorney General's guidelines for reporting nonprofit hospital community benefit and was submitted to the Attorney General in February of 2010.

Medicaid Volume Among Acute Care Hospitals in Illinois

Total Medicaid Patient Days

1. Saints Mary and Elizabeth Medical Center	93,430
2. University of Illinois Medical Center	64,629
3. The University of Chicago Hospitals	60,815
4. Advocate Christ and Hope Children's Hospital	57,683
5. Sinai Health System	56,347
6. Kindred Hospital - Chicago	55,715
7. Rush University Medical Center	53,428
8. OSF Saint Francis Medical Center and Children's Hospital of Illinois	51,106
9. John H. Stroger, Jr. Hospital of Cook County	50,803
10. Northwestern Memorial Hospital	49,326

Total Medicaid Patient Admissions

1. Saints Mary and Elizabeth Medical Center	17,495
2. Sinai Health System	14,818
3. University of Illinois Medical Center	11,131
4. Advocate Christ and Hope Children's Hospital	10,887
5. Mercy Hospital and Medical Center	10,750
6. The University of Chicago Hospitals	10,262
7. Northwestern Memorial Hospital	9,005
8. Rush University Medical Center	8,670
9. Swedish Covenant Hospital	8,656
10. OSF Saint Francis Medical Center and Children's Hospital of Illinois	8,222

Source: Illinois Department of Healthcare and Family Services, for the state fiscal year ended June 30, 2008.

Northwestern Memorial HealthCare and Subsidiaries Consolidated Balance Sheets

(In thousands)	As of August 31	
	2009	2008
Assets		
Current assets:		
Cash and cash equivalents	\$ 68,040	\$ 32,796
Short-term investments and current portion of investments and other assets limited as to use	117,372	197,408
Patient accounts receivable, net	194,516	208,043
Other current assets	97,624	81,213
Total current assets	477,552	519,460
Investments and other assets limited as to use, less current portion	1,561,952	1,647,137
Property and equipment, net	1,142,142	1,173,553
Prepaid pension cost and other assets	162,804	222,029
Total assets	\$ 3,344,450	\$ 3,562,179
Liabilities and Net Assets		
Current liabilities:		
Accounts payable and accrued expenses	\$ 192,990	\$ 177,577
Other current liabilities	198,490	171,407
Total current liabilities	391,480	348,984
Long-term debt, less current maturities	779,756	785,700
Other liabilities	530,761	455,632
Net assets	1,642,453	1,971,863
Total liabilities and net assets	\$ 3,344,450	\$ 3,562,179

Northwestern Memorial HealthCare and Subsidiaries Consolidated Statements of Operations and Changes in Unrestricted Net Assets

(In thousands)	Fiscal Year Ended August 31	
	2009	2008
Revenue		
Net patient service revenue	\$1,270,917	\$ 1,179,142
Other operating revenue	135,214	126,355
Total revenue	1,406,131	1,305,497
Expenses		
Salaries and professional fees and benefits	596,944	576,281
Purchased services and other	207,128	193,600
Supplies	214,837	210,263
Depreciation	131,293	123,719
Insurance	77,349	98,230
Provision for uncollectible accounts	14,565	27,777
Interest	22,944	21,263
Illinois Hospital Assessment	42,511	24,153
Total expenses	1,307,571	1,275,286
Operating income	98,560	30,211
Nonoperating		
Investment return	(196,151)	(79,036)
External grants	(53,213)	(32,779)
Other	(29,792)	(41,636)
Total nonoperating	(279,156)	(153,451)
Deficiency of revenue over expenses	(180,596)	(123,240)
Other changes in unrestricted net assets	(127,142)	2,343
Decrease in unrestricted net assets	\$ (307,738)	\$ (120,897)